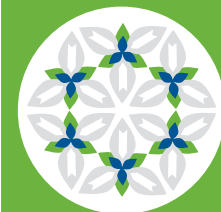


# NORTHERN MICHIGAN HEALTH NETWORK, LLC



NORTHERN MICHIGAN  
**HEALTH  
NETWORK**

## LOCATION

Northern Michigan Health Network, LLC  
300 E. Front Street, Suite 240, Radio Center 1  
Traverse City, MI 49684

## PRIMARY CONTACT

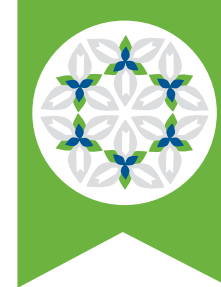
Marie Jannausch-Hooper  
mhooperm@npoinc.org  
231-421-8505

## COMPOSITION OF ACO

Currently, Northern Physicians Organization, a Michigan profit corporation, is the sole member of Northern Michigan Health Network, LLC. Future proposed members include Munson Medical Center, McLaren Northern Michigan and Northwest Michigan Surgery Center, LLC. and ACO professionals.

## NORTHERN MICHIGAN HEALTH NETWORK PARTICIPANTS

Bay Area Urology Associates	Great Lakes Eye Consultants, PLC	Northern Michigan Vascular Center, PC
Bayside Allergy, PC	Great Lakes Orthopaedic Center, PC	DBA Vascular Center of Northern Michigan
Brookside Family Medicine A Center For Health And Wellbeing, PLC	Health At Its Best, PLLC DBA Your Health Family Medicine	Northern Pines Health Center, PC
Bruce Lirones Professional	Internal Medicine of Northern Michigan, PLLC	Northern Vision Eye Care, PC
Cardiothoracic Surgeons of GT	Kalkaska Family Practice, PC	Northshore Rehab, PLLC
Cedar Run Eye Center, PLC	Katherine A. Roth, MD, PLC	Northwest Michigan Surgery Center, LLC
Cherry Bend Family Care, PLC	Kersti M Bruining	Northwood Obstetrics And Gynecology
Clare B. Heidtke, MD, PLLC, DBA Petoskey Gynecology & Infertility PLC	Lakeshore Family Care, PC	Partners in Family Practice
Cornelius Robens MD, PLLC	Algimantas Maciulis, MD	Partners in Health of Traverse City
Debra Graetz, PLC	Mancelona Family Practice	Peter T. McAndrews III, D.O., PC
Digestive Health Associates of Northern MI	Margaret Moen, MD, PLLC	Petoskey Surgeons, PC
Dr. Heather K. Lee, D.O., PLLC	Mark C. Antonishen, MD, PLLC	Pulmonary And Critical Care of Northwest Michigan
Dr. Justin J. Hollander, PC	Matthew L Visconti DBA Visconti Imaging & Vein Institute	R D Ferguson
Dwight W. Wood, MD, PLC	Michael J. Parker, MD DBA Bayside Docs Urgent Care	Suttons Bay Medical Clinic, PLC
Eugene P Wang DBA Harborside Spine & Sports Center	Mid Michigan Anesthesia Group, PC	Thirlby Clinic, PLC
Family First Medicine, PLLC	Milliken Medical, PLLC	Traverse Anesthesia Associates, P.C.
Gary S. Ruoff, DO, PC	Norma Gilbert	Traverse Area Pediatric And Adolescent Clinic, PLC
Grand Traverse Allergy, PC	Northern Michigan Gastroenterology, PLC	Urgent Care of Traverse City, PLLC
Grand Traverse Internists, PC	Northern Michigan Medicine and Pediatrics	Varin Kule
Grand Traverse Ophthalmology Clinic, PC	Northern Michigan Neurology, PLC	Village Family Practice, PLC
Grand Traverse Radiologists, PC	Northern Michigan Rheumatology, PC	West Front Primary Care, PLLC
Great Lakes Digestive Health Associates, PC		William Hampton



**GOVERNING BODY**

Peter Sneed	Chairman	ACO Participant Representative	Grand Traverse Ophthalmology Clinic, P.C.
Carl Anders	Treasurer/Secretary	ACO Participant Representative	Milliken Medical Clinic, PLLC
Brad Evans	Vice-Chairman	ACO Participant Representative	Northern Michigan Neurology
Nathan March	Member	ACO Participant Representative	West Front Primary Care, PLLC
Mark Antonishen	Member	ACO Participant Representative	Mark C. Antonishen, MD, PLLC
Robert Kuhn	Member	ACO Participant Representative	Northern Michigan Medicine and Pediatrics
Marci Bultemeier	Member	ACO Participant Representative	Grand Traverse Internists, PC
Gail Gwizdala	Member	ACO Participant Representative	Thirlby Clinic, PLC
LoAnn Vande Leest	Member	ACO Participant Representative	Northwest Michigan Surgery Center, LLC
Dan McDonnell	Member	Medicare Beneficiary Representative	N/A
Timothy Binder	Member	Community Stakeholder Representative	N/A
Kirk Lufkin	Member	Community Stakeholder Representative	N/A

**ACO COMMITTEES AND KEY LEADERSHIP PERSONNEL**

Patient Satisfaction Committee: Marie Hooper  
 PCMH Leadership Committee: Laura Hill, MD  
 Lean Initiative Committee: Nathan March, MD  
 Quality Review Committee: Diane Donley, MD  
 Radiation Safety Committee: Lafayette Richmond, MD  
 Advanced Care Planning Committee: Diane Parsons, MD  
 Evidence Based Care Committee: Robert Pacer, MD  
 Executive Director: Marie Hooper  
 Medical Director: Diane Donley, MD  
 Quality Director: Kris Elliott  
 Compliance Director: Ryan Peters

**AGGREGATE AMOUNT OF SHARED SAVINGS/LOSSES**

This information will be added when available.

**HOW SHARED SAVINGS ARE DISTRIBUTED**

Northern Michigan Health Network (NMHN) will distribute 90% of the savings to participants utilizing various measure types from the 33 Medicare Shared Savings Program measures to determine the amount of the payment. The ACO Governing Board will make the final determination regarding specific measures and measure weights with input from NMHN Quality Committees (who will have reviewed and analyzed data available to identify opportunities) and ACO participants (for example, ACO participants may identify obstacles that impede progress in achieving the goals and actions could be taken to eliminate obstacles).

The measures used will be the 33 MSSP measures. NMHN will focus on measures where it sees opportunity to improve and chooses to drive improvement through financial incentives. These measures will be selected to support the NMHN mission to improve the health of Northern MI's population, improve its residents' experience of health care, and reduce health care costs,

The measure will be specific and relevant to the participant type. The CMS ACO measures will be utilized when appropriate at a participant level. Participant performance on a specific measure will be compared to the performance of other NMHN ACO participants of the same type to determine payment amount. The categories of the measure types which may be utilized are: patient/caregiver experience, care coordination, preventive care, at-risk populations.

NMHN will keep 10% of the savings to reinvest in the ACO infrastructure including items such as technology, provide education as needs are identified, and assist with redesign of care delivery processes.